

**Memorandum of Agreement
between
Walden University
and
Miami-Dade Community College**

Introduction

Walden University, an accredited online university that is operated by the Online Higher Education division of Sylvan Learning Systems, Inc, offers an undergraduate degree program that is currently comprised of a Bachelor of Science in Information Systems and a Bachelor of Science in Business Administration. Miami-Dade Community College ("M-DCC") is an associate degree granting institution accredited by the Commission on Colleges of the Southern Association of Colleges and Schools. This Agreement (the "Agreement") establishes guidelines and procedures for students wishing to transfer from M-DCC to Walden University and its affiliated institutions (collectively, "Walden"). The Agreement formally recognizes that Walden and M-DCC are committed to providing community college students with greater access to baccalaureate degree opportunities through Walden.

I. Purpose

The purpose of the Walden University Community College Partnership Program (the "Program") is to facilitate students' ability to transfer into Walden's baccalaureate degree program at the completion of their associate's degree or the completion of a minimum of 60-semester credits (90-quarter credits). This Agreement describes the process for transferring credit from M-DCC to Walden; the services that Walden will provide to M-DCC, its students, and its faculty; and the services that M-DCC will provide to Walden.

II. Admissions Standards and Credit Transfer

- Students will be conditionally admitted to the Program upon admission to M-DCC.
- Students will be fully admitted upon satisfaction of the following conditions: conferral of an Associate degree; completion of the general education requirements defined by Walden's transfer policy below; a minimum Grade Point Average (GPA) of 2.0 in previous academic work with the College; and a completed Walden application.
- A student who has earned an AA degree will be able to transfer into Walden having automatically met all general education requirements.
- A student who has earned an AS degree must meet Walden's general education requirements to transfer into Walden's bachelor's degree program. These requirements are 24-semester credit hours (equivalent to 36-quarter credit hours) of general education coursework broken down as follows:
 - Minimum of 6 semester credits (equivalent to 9 quarter credit hours) in Communications with at least one course in English composition

- Minimum of 6 semester credits in Humanities
- Minimum of 6 semester credits in Social/Behavioral Sciences
- Minimum of 6 semester credits in Mathematics/Natural Sciences
- An M-DCC student with an AS degree will have met, based on M-DCC's current AS degree requirements, a large proportion of the Walden general education requirements listed directly above. The exact number of general education requirements met will depend upon the specific AS degree in question. An illustrative Credit Transfer Table is found at Attachment A.
- Walden does accept passing scores for the CLEP examinations in Microeconomics, Macroeconomics, and Information Systems & Computer Applications.

III. Services Provided by Walden University

- Walden will design and deliver online programs leading to a Bachelor of Science in Business Administration, a Bachelor of Science in Information Systems, and additional majors as developed.
- Walden will provide a 10% discount on its bachelor degree completion programs for all M-DCC students who transfer to Walden.
- Walden will provide expedited admissions and transfer of credit services to M-DCC students. This will include a clear "mapping" of M-DCC's offerings to Walden's general education requirements.
- Walden will provide an array of services to students enrolled in the Program, including access to an online research library, academic counseling, financial assistance, textbook service, orientation, writing and editing assistance, and course management.
- Walden will accept in transfer from M-DCC up to 90 semester (135 quarter) credits from M-DCC.
- Walden will hire a paid part-time transfer specialist or academic counselor to facilitate transfer into the Walden bachelor completion program.
- Walden will provide M-DCC with all necessary transfer information for students (e.g., informational brochures, course catalogs, other materials).
- Walden will assess the Agreement annually in collaboration with participating faculty, advisors, and students to continuously improve the Program.
- Walden will place on its web site a link to M-DCC's web site.
- Walden will waive the \$50 application fee for M-DCC students.
- Walden will advise students who have degree requirements to complete that are not offered by Walden, to complete those degree requirements at M-DCC.

IV. Services Provided by M-DCC to Walden University

- M-DCC will provide a link from its Articulation web-site to Walden University.
- M-DCC will provide Walden University admission requirement information located on the Walden web-site for all prospective M-DCC/Walden transfer students.
- M-DCC will permit the Walden transfer specialist or academic counselor to work part-time out of the appropriate office(s) at M-DCC, such as the Transfer Center or other

appropriate location, on a space available basis. M-DCC will make all reasonable efforts to allocate such space.

- M-DCC will specifically highlight the Partnership Program in all appropriate college publications and on its web site.
- M-DCC will make available Walden promotional materials through the college's ordinary student advisement processes.
- M-DCC will provide links on its web site to Walden, at no charge, to inform students of the Walden degree completion programs.
- M-DCC will provide School Directors and faculty with Walden University promotional material for students enrolled in the School of Business and the School of CIS and Design Technology (including students enrolled in majors related to business administration and information systems). M-DCC agrees to deliver such materials to students using the advisement centers, the career and transfer centers, financial aid offices, and other M-DCC offices.
 - The list of M-DCC majors that are related to business administration and information systems is found at Attachment B.
 - Walden will use the student information provided by students only for the purposes described in this Agreement.
- M-DCC will permit Walden to conduct on-campus marketing efforts at locations and on dates that are mutually agreeable. Walden will work through the appropriate M-DCC offices and personnel on each campus (e.g., Human Resources, Professional Development, Career & Transfer Centers).
- M-DCC will allow placement of Walden materials (e.g., posters, brochures) at campus information distribution points including kiosks, central information desks, and bulletin boards, as appropriate.
- M-DCC may serve on an advisory committee to provide Walden with recommendations on the further development of the Program.

V. Services Provided Jointly

Each institution will:

- Develop, maintain and improve continuously a program management and reporting system to assure the admission and academic success of participating students.
- Appoint an agreement coordinator to coordinate activities, monitor student progress and evaluate and improve the program.
- Publicize the Agreement among its faculty and students.
- Collaboratively develop a brochure describing the Agreement.
- Exchange regularly updated copies of their general catalogs and any other publications, which may be helpful in advising students.
- Provide timely information about significant changes in the program of study that relate to the preparation of participating students.
- Exchange any other information that Walden and M-DCC believe helpful to monitor and assure the academic success of participating students.

VI. Termination and Modification

This Memo of Agreement is subject to change or modifications by mutual written consent between the parties hereto. It is understood and agreed, however, that this agreement may be modified by Walden, and in consultation with M-DCC, as may be necessary to bring it within the purview of and in accord with the policies of Walden University.

This Agreement may be terminated by either party upon written notice to the other party given at least one year in advance of such termination date.

VII. Other Terms

Assignment. Neither party may assign or transfer its rights or obligations under this Agreement without prior written consent of the other party.

Force Majeure. Neither party will be liable to the other party hereunder or in default under this Agreement for failures of performance resulting from acts or events beyond the reasonable control of such party, including, by way of example and not limitation, acts of God, civil disturbances, war, and strikes.

No Agency. Nothing in this Agreement shall create or give rise to a partnership or joint venture between the parties. Neither party shall have the authority to, or shall attempt to, bind or commit the other party for any purpose except as expressly provided herein.

Applicable Law. Walden and M-DCC will abide by all applicable federal, state and local statutes, ordinances, rules, regulations, and standards in performing the terms of this Agreement.

Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of Maryland.

Confidentiality. Walden and M-DCC shall each protect and not disclose each other's confidential information, except as may be required in the course of performing their respective obligations under this Agreement.

No Waiver. No failure on the part of either party to exercise, no delay in exercising, and no course of dealing with respect to any right, power or privilege under this Agreement shall operate as a waiver thereof, nor shall any single or partial exercise of any such right, power or privilege preclude any other or further exercise thereof or the exercise of any other right, power or privilege.

Entire Agreement. This Agreement constitutes the entire agreement between the parties with respect to its subject matter and all previous agreements or discussions between the parties relating to this subject matter, written or oral, are terminated and/or superseded by this Agreement. This Agreement may be amended or modified only by a written document signed by both parties. If any provision of this Agreement is held invalid, the validity of the

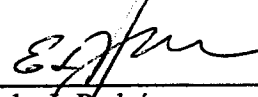
remainder of this Agreement will not be affected.

Publicity. Each party may disclose the existence, subject matter, and terms of this Agreement in press releases and public announcements and in such connection may refer by name to the other party, subject to the other party's consent which consent will not be unreasonably withheld.

Binding Effect. This Agreement is binding upon the parties and their respective successors and assigns.

Walden University

Miami-Dade Community College



Dr. Paula Peinovich
President and Provost

Dr. Eduardo J. Padrón
College President

Date 11/23/03

Date 11/23/03